

NTFT/PSE/Postmaster Work Rule

Strategies



Operational Strategies – Function 4

Guidelines For Establishing Complement And Scheduling Requirements In Function 4 Operations



Maximize Our Efficiencies Through Effective Implementation and Use Of Contractual Provisions



The Cheapest Hour Is the one you don't use

- Contract Compliance
- Determine operational needs
- Cover Vacant Assignments
- Withheld Assignments
- ➤ On-Rolls Not-Available
- Pending Termination
- Overtime Control
- Maximize Flexibility
- Skilled Workforce





Prior To August 27, 2011

- Casuals eliminated
- PMR's (Level 15 and above) Eliminated
- > Replaced by PSE
- Initial Establishment of NTFT Positions
- To Support PTR/PTF Conversions

On August 27, 2011

- PTR's Converted To TFT/NTFT
- PTF's (Level 21 and above) Converted to TFT/NTFT



Actions Needed Quickly

- Bid Management clean up all residual vacancies
- Identify and evaluate all residual vacancies
- Are they needed? Look for best scheduling hours) opportunities for NTFT (example: 6 days x 5
- Educate leadership (District and Field) on PS 1994 completion
- Require completion of "ideal" PS 1994 (by August 13)
- Use District SME who is proficient in PS 1994
- Identify locations of all current PTF/PTR/PMR
- Provide guidance to postmasters in level 15/16/18 offices work rules



Process Flow

- Educate all Managers on the new contract
- Develop a PS 1994 using the PTF, positions. PSE, NTFT and Traditional Full Time
- Determine staffing needs using the 1994 and earned CSV.



Determine Optimal Employee Mix On: Utilizing Workload Requirements Based

- > CSV
- **∀** SOV
- Mail Arrival Profile
- > Retail Hours
- Distribution 'Up-Time'
- > PO Box 'Up-Time'
- Carrier Start/Leave Times
- WOS Scheduler



- USPS may create as many clerk NTFT duty operationally necessary assignments of 30-48 hours in a facility as is
- Before implementing new NTFT assignments, suggestions or propose alternatives APWU will have opportunity to review and make
- If NTFT has 3 or more NS Days, at least 2 must be consecutive
- No more than a one hour lunch in Level 21 and above offices
- Exception: Level 20 and below PO when converting existing PTF



Full Time Flexible NTFT – Function 4

- * 10% of Full-Time Assignments, But At Created Least One In Every Installation May Be
- To cover vacancies and absences
- Start times and days off may be changed from prior week notification obligations – subject to Wednesday of the week to week, without out-of-schedule
- Daily & Weekly work hour guarantees still apply



Current Position:

PTR (Part Time Regular)

Options:

NTFT (30 – 48 hours per week / 3 – 6 days)

√ Can become Full Time Flexible NTFT

➤ Traditional Full Time



Current Position:

PTF (Part Time Flexible)

Options:

❖NTFT (30 – 48 hours per week / 3 – 6 days)

Can become Full Time Flexible NTFT (per 10% guidelines)

- Traditional Full Time
- Will remain PTF in Level 20 and below offices



Current Position:

PMR (Postmaster Relief)

Options:

❖PSE



Overtime Rules In NTFT Environment

- NTFT Employees can sign OTDL
- Effective November 23, 2011, in been established, Full Time Career Craft installations where a NTFT position has overtime EXCEPT in an emergency functional areawill not be required to work Employees not on the OTDL in the same



Overtime Rules In NTFT Environment

- NTFTs are entitled to premium pay for schedule hours worked outside their normal
- NTFTs are entitled to premium pay for hours worked over 40 in a week
- Awaiting additional Q&A from Eagan to clarify pay issues



Process Flow

- Postmaster/Manager request positions through their MPOO.
- > MP00 determines if the position is earned.
- MPOO presents proposal to the Manager, Operations Programs Support or designee for validation.
- evaluates need.
- submits to the District Complement Coordinator for final approval.
- Complement Committee gives final Approval/Disapproval.



- Focus On Greatest Opportunities First
- Reducing Overtime By Effective Scheduling
- Work Load/Work Hour Balance
- Identifying the Optimal Mix Of Employees
- ✓ NTFT/PSE/TFT/PTF



PSE Strategies



- * Postmaster/Manager
- * Operations Manager
- * MOPS
- * Labor Relations
- Complement Coordinator



* Postmaster/Manager

- Review Achievement/Earned
- Review Overtime
- Update 1994 by Day
- Validate On-Rolls-Not-Available
- Request for PSE Hiring

Operations Manager

- Review Achievement/Earned
- Review Overtime
- Review and Recommend PSE
- Recommend for Hiring Approval



« MOPS – F4 Coordinator

- Review CSV Achievement/Earned by Office
- Review F4 Overtime by office
- Review 1994 by Day
- Review On-Rolls-Not-Available by office
- Flexible workforce by office
- Review and Recommend PSE need for
- Request HR for Hiring



- Labor Relations
- Contract Compliance
- Enforce Caps by Level of office
- Notify MOPS
- Maintain Timelines
- Complement Coordinator
- Attrition
- Review Caps
- Notify MOPS



PSE HIRING CRITERIA

F4 – PSE District Cap 20% of career clerks

Retail PSE Caps by Level of office

- Level 22 & above: PSE's who work the window NTE 10% of retail clerks
- Level 21 & below: PSE's who work the window NTE 20% of retail clerks



PSE's can perform ALL F-4 duties including:

- Scheme Qualified
- Distribute Mail
- ➤ Box Mail
- Deliver Express
- Accept Passports

Retail PSE's Can

- Work the Window (20% Rule Applies)
- Must have at least three career retail clerks to qualify



PSE's can perform ALL F-4 duties including:

- Scheme Qualified
- Distribute Mail
- Box Mail
- Deliver Express
- Accept Passports
- Work the Window
- EAS 22 and above (10% Rule)
- Need 5 retail associates to qualify



PSE HIRING PLAN

PSE Request (Example)

| Level Function PSE Craft Automation PSE Craft 10 PCES - 1 F1 PSE CLERK 20 PCES - 2 F1 PSE CLERK 20 PCES - 2 F1 PSE CLERK 10 PCES - 2 F1 PSE CLERK 10 PCES - 2 F3A PSE TIO 2 PCES - 2 F3A PSE CLERK 1 PCES - 2 F3A PSE CLERK 1 PSE CLERK 1 2 PSE CLERK 1 1 PSE CLERK 1 1 PSE CLERK 1 1 PSE CLERK 1 1 | | | | | Z | ımbe | Number to Hire | Ö | |
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PSE HIRING PLAN

PSE Skill Training (Example)

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| GARDEN GROVE | 9 | _ | _ | 1 | ь | 1 | 0 | 0 |



NTFT Strategies



- Postmasters/Station Managers are required to create an "Optimal 1994" in web1994 - by using CSV.
- « All 1994's will be submitted to OPS for review and planning.
- Offices will consider all staffing options, including incorporating NTFT's/PSE's into the workforce
- Efficiency optimization should be focus
- Current staffing may be optimum NO scheduling changes required



1994 - With Bid Re-Alignment

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NTFT 1994 Options

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Postmaster Work Rules

Postmaster Work Rules



- Office no clerk now, no change
- PM Limited to 25 Hours of Actual F-4 Work
- * No PMR
- Replaced by PSE
- TFT's, PSE's, PTF's & NTFT Authorized



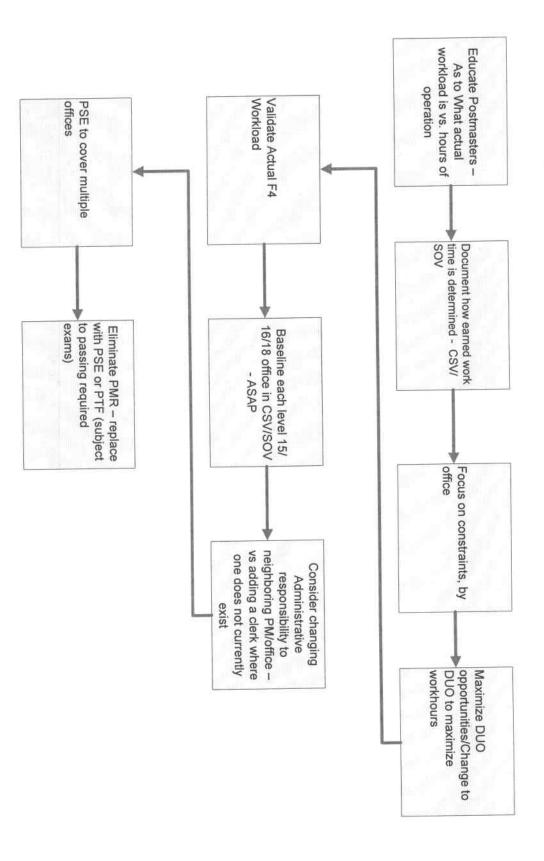
PM Limited to 15 Hours of Actual F-4 Work

- * No PMR
- Replaced by PSE
- TFT's, NTFT, PTF, Flex-NTFT and PSE's **Authorized**
- PTR's Not Authorized
- « SOV or CSV = Earned

Sample Model

POSTMASTER/PMR - FUTURE STATE

Activities Necessary To Drive Success In Contract Changes





QUESTIONS & ANSWERS

These questions and the responses thereto are not intended to alter, amend, or change in any way the terms of the 2010-2015 agreement.

Postal Support Employee (PSE)

Do all terms of the Memorandum of Understanding (MOU) Re: Noncareer Assistant (NCA) Employees apply to PSE's?

ANSWER: Yes. The word PSE replaces Noncareer Assistant (NCA) wherever Noncareer Assistant or "NCA" appears in the agreement and MOU's.

N Will PSE Leave Accrual rules be identical to those currently in place for APWU TES?

ANSWER: Yes.

9 During the first three months of the agreement, as casuals and TE's are being eliminated, may an office have either casuals or TE's at the same time as PSE's?

ANSWER: Yes, but only during the 90-day period from the effective date of the agreement (May 23 – August 21, 2011). During this interim period if casuals remain they continue to be subject to the same restrictions that were in effect under the 2006-10 CBA.

4. Can current PMR's be converted to PSE's?

ANSWER: PMR's will be eligible to take the appropriate examinations like any other member of the general public and, if reached during the competitive hiring process, are eligible to be hired as PSE's.

Can casuals be converted to PSE's?

ANSWER: Casuals will be eligible to take the appropriate examinations like any other member of the general public and, if reached during the competitive hiring process, are eligible to be hired as PSE's.

When can PSE's begin to be hired?

0

ANSWER: Effective May 23, 2011.

7. How is a PSE grade determined for each PSE?

ANSWER: The PSE will be hired at the grade for the position in question . An example would be a PSE hired to work as a mail processing clerk would be hired as a Grade 6 PSE, as career mail processing clerks would be hired at level 6.

00 What happens if a PSE works at a lower level than his current grade, e.g., a level 6 PSE performs the work of a level 4 career employee?

ANSWER: The PSE continues to be paid at the level 6.

9 4) may be used in Function one (1) and when doing so will not count against the 20% mail processing (Function one) cap. Does that refer to the number or percentage of PSEs that will not count against the Function 1 cap? In the clerk craft, the number of PSE's derived from the retail/customer services (Function

ANSWER: It refers to the allowable number of PSE's. For example if the permissible number of PSE's in Function 4 is ten (10), they may be used in Function 1 and when so used will not count against the mail processing (Function One) District PSE cap.

10. How is "new work" defined for purposes of PSE's not counting toward the PSE cap?

(PSE) MOU and includes work being contracted out that is brought back in-house, such ANSWER: "New work" is defined in Section 7.B.6., of the Postal Support Employee

- service unit or it primarily provides postal services; In the Maintenance Craft, formerly contracted out custodial work (subject to the In the Clerk Craft, work in any former Contract Postal Unit (CPU), unless it is a full-
- b. In the Maintenance Craft, formerly contracted out custodic provisions of the Maintenance Craft Jobs MOU);
- ņ into the Postal Service and assigned to postal employees (subject to the in the Motor Vehicle Craft, highway contract routes (HCRs) that are brought back provisions of the Motor Vehicle Craft Jobs MOU).
- ٥ In other circumstances when new or contracted work is brought in house or new retail initiatives that are not full-service post offices are established the parties may agree
- 11. How will "new work" PSE's be identified?

ANSWER: They will be given a unique Designation Activity Code (D/A) or other identifier to separate them from other PSE's.

12. How will PSE's working in customer service/retail or mail processing be distinguished?

ANSWER: To permit monitoring of the District PSE caps, customer service/retail (Function 4) PSE's and mail processing (Function 1) PSE's will each be given a unique D/A or other identifier.



13. The MOU provides that PSE's are eligible for health benefits after the first 360-day appointment and upon reappointment to another 360-day term. If a PSE is appointed for less than 360 days, when does the PSE become eligible for health benefits?

accordance with OPM regulations. ANSWER: Upon serving for a year without a break in service of more than 5 days, in

14. Does PSE standing on a roll carry over into career appointment?

ANSWER: They begin their initial period of seniority when they attain career status. The time worked as a PSE does not carry over if a PSE attains career status.

15. If a casual is hired as a PSE, will time spent as a casual count toward eligibility for health

ANSWER: No.

16. May PSE's be scheduled to perform work if a part-time flexible in that office is available and qualified to perform that work at the straight time rate?

ANSWER: During the course of a service week, the Employer will make every effort to insure that available and qualified part-time flexible clerks are utilized at the straight-time rate prior to assigning such work to PSE's.

17. Is there a difference between the "register" from which PSE's "shall be hired" as referenced in the PSE MOU and the "hiring list"?

"register" as terminology in the MOU. ANSWER: There is no real difference. "Hiring lists" have essentially replaced the

18. Do PSE clerks hold down their opted residual duty assignment during their mandatory 5 day break in service?

ANSWER: No. Any such duty assignment must either be posted for bid or reverted pursuant to Article 37.3 on the occasion of the employee's break in

19. Article 7.B.3 of the PSE MOU reads, "In the Clerk Craft, the total number of PSEs used in mall processing (Function one) within a District, will not exceed 20% of the that District, except in accounting periods 3 and 4, beginning two (2) years from the effective date of the contract." Does the "beginning two (2) years from the effective date of the contract" provision apply to the entire sentence or only to the accounting periods 3 and 4 exception? total number of career mail processing (Function one) clerk craft employees within



periods 3 and 4 begins 2 years from the effective date of the Agreement, May 23, 2013. ANSWER: The exception, eliminating the 20% PSE cap during accounting

20. How does management determine which PSE to terminate during their term when there is a lack of work?

ANSWER: Clerk and Maintenance craft PSEs will be terminated for lack of work based upon inverse craft standing on the roll in the installation. MVS Craft PSE's will be terminated for lack of work based on inverse occupational group standing on the roll in the installation.

21. When needed, how does management determine which PSE to bring back to work?

a one year period from their break in service. ANSWER: PSEs will be returned based upon their craft standing on the roll in the installation, or in the MVS Craft by their occupational group standing on the roll, for up to

22. Will a PSE who serves as an APWU steward have rights over other PSE's when it is necessary to let PSE's go because of lack of work or when there is an opportunity to bring PSE's back to work?

ANSWER: Yes.

23. Does a PSE steward's rights impact who is selected for an available career opportunity?

ANSWER: No.

24. May PSE's be removed for reasons other than lack of work?

just cause and any such discipline or removal will be subject to the grievance-arbitration procedure, provided that within the immediately preceding six months, the PSE has completed ninety (90) work days, or has been employed for 120 calendar days, whichever comes first. ANSWER: PSE's may be disciplined or removed within the term of their appointment for

NTFT'S

25. What is a reasonable timeframe for PTF's in Function 1 and in offices level 21 and above converted to full-time?

ANSWER: It is expected that all PTF's in Function 1 and in offices level 21 and above will be converted to full-time by August 23, 2011. Any exceptions will need to be discussed and mutually approved at the national level.



26. What is a reasonable timeframe for clerk and MVS PTR's to be converted to full-time?

full-time by August 23, 2011. Any exceptions will need to be discussed and mutually approved at the national level. ANSWER: It is expected that all PTR's in the Clerk and MVS crafts will be converted to

27. May employees who at the time of the signing of the agreement (May 23, 2011) are current unassigned regulars and Full-Time Flexibles be assigned to NTFT duty assignments of less than 40 or more than 44 hours?

assignments of less than 40 or more than 44 hours. **ANSWER**: No. Any clerk craft or MVS employee who is in a full-time status at the signing of the agreement is protected against involuntary assignment to NTFT duty

28. Is a saved-grade level 7 clerk or MVS craft employee (who was full-time at the signing of the CBA) required to bid on a level 7 NTFT duty assignment of less than 40 hours or more than 44 hours/week in order to maintain their saved grade?

ANSWER: No.

29. In 2009 a clerk elected to revert to either a PTF or PTR assignment (in which they currently remain) in lieu of involuntary excessing from the craft and/or installation. Is that clerk protected from involuntary assignment to a NTFT assignment of less than 40 hours or more than 44 hours/week?

NTFT duty assignment. ANSWER: No. All current PTR's and PTF's may be assigned to any residual

30. What change to the hours of a NTFT duty assignment may be made without creating the need to repost the assignment?

reposted when the total hours in the workweek of a NTFT duty assignment are changed **ANSWER**: NTFT duty assignments are full-time duty assignments. All of the reposting rules for full-time assignments in Article 37.3.A.4 and in Article 39.2.A, including Article 39.2.A.6, 7 and 8 apply to NTFT duty assignments. The assignment must also be

31. Are employees in NTFTs and traditional duty assignments considered all one category for excessing and retreat rights purposes?

ANSWER: Yes.

32. The NTFT MOU requires that if the traditional duty assignment occupied by a senior clerk is reposted as a NTFT duty assignment all duty assignments within the section occupied by junior clerks must be reposted for in-section bidding. If one or more of those reposted duty assignments occupied by a junior clerk is changed sufficiently to meet the reposting requirements in Article 37.3.A. 4, will it still be posted in-section?

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installation wide. **ANSWER**: No. In this situation if the duty assignment is changed sufficiently that Article 37.3.A.4 (and the LMOU) require reposting the duty assignment would be posted

33.May an excessed FTR clerk or MVS employee (who was FT at the signing of the 2010 CBA) decline to retreat to a NTFT duty assignment of less than 40 hours or more than 44 hours/week without losing her retreat rights?

posted traditional FTR duty assignment. retreat to any NTFT duty assignment without relinquishing their right to retreat to any **ANSWER**: Yes. Excessed employees with retreat rights, whether to the section (Article 12.5.C.4) or to the installation and/or craft (Article 12.5.C.5) may decline their right to

34. Normally, the NTFT employees should not work more than the number of hours (daily and/or weekly) identified in their bid assignment, except in an emergency. What is considered to be an emergency?

emergency situation: an unforeseen circumstance or a combination of circumstances which calls for immediate action in a situation which is not expected to be of a recurring **ANSWER**: Article 3.F provides the parties' mutual understanding of what constitutes an

NTFT's-Overtime Rules

35. If, on a particular day, two hours of additional work is necessary, who should be scheduled when the 2 clerks available within the section are: a) qualified non-OTDL NTFT employee (five - 6 hour days ending tour at 3:00 PM) for 2 hours of out-of-schedule premium; or b) qualified OTDL traditional schedule FTR ending tour at 3:00 PM for 2 hours of overtime?

ANSWER: b) qualified OTDL traditional schedule FTR ending tour at 3:00 PM for 2 hours of overtime. Absent an emergency, a non-OTDL NTFT employee should not be worked beyond their normal daily schedule.

36. Are NTFT Clerks guaranteed the number of hours in their bid duty assignment?

daily and weekly guarantee. **ANSWER**: Yes. The NTFT clerk's bid duty assignment establishes their minimum

37. When a NTFT employee is routinely scheduled to work additional hours (compensated at the out-of-schedule rate) each week, must the assignment be reposted?

ANSWER: NTFT employees will normally work the number of hours (daily and/or weekly) identified in their bid assignment, except in an emergency.

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38. Can a NTFT clerk craft employee, who is not on the OTDL, be required to work one or more of their scheduled off days?

the event of unforeseeable circumstances (e.g., PVS drivers stuck in traffic, weather which calls for immediate action in a situation which is not expected to be of a recurring assignments in the same Functional area, will not be required to work overtime except in conditions). nature. In the Motor Vehicle craft, employees may also be required to work overtime in an emergency situation: an unforeseen circumstance or a combination of circumstances an emergency. Overtime Desired List and are in an installation with employees working in NTFT duty 2011), full-time career clerk craft and motor vehicle employees who are not on the ANSWER: Effective six months from the signing date of the 2010 CBA (November 23, Article 3.F provides the parties' mutual understanding of what constitutes

39. May NTFT OTDL employees be required to work more than 8 hours on any nonscheduled day?

(including penalty overtime). ANSWER: Yes. They are subject to the normal overtime rules in Article 8 and the LMOU

40. May management by-pass a senior holiday volunteer because that employee because they are available for only their regularly scheduled 6 hours on that day? holiday and require a junior non-volunteer to work their designated holiday would be scheduled for their normally scheduled 8 hours on the designated

requires full-time holiday volunteers to be scheduled by seniority, all qualified and available full-time employees (both traditional and NTFT) would be scheduled in ANSWER: The LMOU pecking order must be followed. If the LMOU, for example, seniority order.

41. Will full-time employees occupying NTFT duty assignments have their annual leave advanced at the beginning of the leave year?

ANSWER: Yes.

42. NTFT employees will normally work the number of hours (daily and/or weekly) of-schedule premium for hours worked outside of their bid schedule. Would a recognized training? NTFT employee receive out-of-schedule premium if required to assume a traditional full-time schedule for one or more days in order to participate in required identified in their bid assignment, except in an emergency and are entitled to out-

ANSWER: No. Training is one of the recognized exceptions to the out-of-schedule premium requirement. A NTFT employee, for example, who must attend window training after bidding a SSA duty assignment, would not be eligible for out-